## Scrutiny Committee - Officer Report Template 2023/24

Your name and role: Jack McDonald – Activities Officer



Please fill in your report as best as you can. It will be reviewed by Scrutiny Committee within a week of submission and it will be returned with some questions. After you receive them, you will record a short video answering these so students can be informed about your report.

**Note:** Not everything you work on will be part of your manifesto so please mark whether it is or not. This includes if they idea was changed or updated after you were elected.

## Preamble:

I am preparing for June handover to the next team of Officers and felt this information might be helpful for Scrutiny Committee to more thoroughly understand the role. All Officers will have a similar breakdown, but it is not currently requested within Scrutiny Reports.

These are most of the University Boards that I sit on:

Board	Aim	Frequency of Meetings
Welcome Group	Preparation for the University for September and January Welcome	Weekly
Our Citizens	Discussing 4 strategic aims of the University, Partnerships, Policy, Community (Volunteering) and Social Impact (Sustainability)	Bimonthly
Reputation Recruitment and Performance Board	Discussing the development, implementation and sustainability of policies, principles and strategic plans that enhance the University's reputation and support the	Quarterly

	achievement of student number and quality targets.	
Student Skills and Employability Sub- Committee	To review employability activities organised throughout the University alongside the plans and projects of the Careers and Employability Service.	Bimonthly
Attenborough Arts Centre Advisory Board	The lead advisory board for the Attenborough Arts Centre. Advising them on how to effectively run and engage with students and the community.	Quarterly
All Attenborough Arts Centre Investment Principle sessions.	These are sub-groups of the AAC Advisory Board that relate to Inclusivity & Relevance, Dynamism & Commercial Income, Ambition & Quality and Environmental Responsibility.	Quarterly
Celebrating Arts and Humanities	Exploring co-curricular student engagement with Arts and Humanities.	Bimonthly
UoL Art Collection Committee	To oversee plans with UoL arts collection and advise on development of and access to arts at Leicester University	Quarterly
Botanic Gardens Board	The board overseeing the running and development of the Botanic Gardens.	Quarterly
Volunteering Working Group	Discussing Volunteering at the University with relevant departments who provide opportunities for students.	Monthly
Environmental Sustainability Strategy Board	Oversee Sustainability at the University at a Strategic level	Quarterly
Environmental Sustainability Delivery Group	Assess progress on Sustainability projects and committees to feed into the Strategy Board	Quarterly
Education for Sustainable Development Working Group	Review how Sustainability is embedded into the curriculum.	Quarterly
Civic University: Environmental Sustainability Theme	Overseeing the contributions to Sustainability within the Civic University agreement (Agreement between University of Leicester,	Quarterly

	DeMonfort University and Loughborough University)	
Student Experience Board	Overseeing the different initiatives that impact student experience more broadly. Sticky Campus, Student Belonging and the Digital Coach/CRM work.	Quarterly
Fundraising Campaign working groups	Movember and the Big Sleep working groups.	Fortnightly
Recruitment Events	Overseeing open days and offer holder days feedback and performance	Quarterly
SU - Comms Team Meeting	Meeting with University Communications on upcoming events/campaigns.	Monthly
SU - Exec Meeting	Meetings with key senior University staff on major issues and subjects.	Monthly

There are also some internal SU working groups and committees:

Board	Aim	Frequency of Meetings
SU Trustee Board	Overseeing the running of the Students' Union	5 times a year
Finance & Audit Sub-committee	Overseeing the finances of the Students' Union	5 times a year
Risk Management Sub-committee	Reviewing risks of the Students' Union, via a risk register in relation to day-to-day activities based around new legislation and wide scale student campaigns.	5 times a year
Renumeration & HR Sub-committee	Reviewing the pay, support and benefits of SU staff.	5 times a year
SU Exec (Executive Committee)	Officers and SMT overseeing and discussing news and information about students, campaigns and policy change.	Weekly
Student Council		Monthly (in term time)

Representative Committee	Regular catch ups between the Full time and Part time Officers	Monthly (in term time)
Societies Council	Working to improve Activities within the Students' Union and deciding on new student groups and grant funding applications.	Weekly/Fortnightly
Creative Council	Overseeing student arts and representation	Weekly/Fortnightly
Green Bubble	Working with the University, students and student groups to promote and campaign on student Sustainability	Monthly (in term time)
SU Welcome Planning Group	Overseeing the SU contributions to Welcome.	Monthly
Percy Gee Spaces Working Group	Overseeing the development of Percy Gee building spaces.	Fortnightly
Local Environmental Action Plan Meetings	Meeting with SU departments to go through their contributions to the SU Local Environmental Action Plan	Weekly
SU Marketing Catch up	Meeting with the SU Marketing Team to discuss projects and promotion of said projects.	Monthly
SU Opportunities Team Meeting	Overseeing SU Activities and updating on what important elements are happening. (E.g. elections, training, events etc.)	Weekly
SU Staff Breakfast	Meeting with SU staff team to go through current department updates and upcoming events.	Monthly
LUSUMA/SU Catch-up	Working with LUSUMA (Leicester University Students' Union Medical Association) to support them and resolve any potential issues.	Monthly

These are the main contacts I work with and meet with:

Name - Role	Department	Frequency
Kris Wong – Interim Activities Manager	SU – Activities Team	Weekly
Amelia Jones – Campaigns and Democracy Coordinator	SU – Voice Team	Fortnightly
Claire Wilkinson – Business Development Manager	SU – Business Development	Monthly
Hannah Congrave – Student Experience Project Manager	University - Student Experience Team	Weekly
Thulsi Prabakaran – Environment Officer	University – Sustainability Team	Fortnightly
Raj Patel - Student Partnerships	University – Careers & Employability (Volunteering Team)	Fortnightly
Jo Wheldon – Director of Careers & Employability	University – Careers & Employability	Monthly
Angela Truby – Director of Student Wellbeing & Belonging	University – Lead on wellbeing and Welcome	Monthly
Andrew Fletcher – Director of Attenborough Arts Centre	University – Attenborough Arts Centre	Monthly
Sandra Lee – Head of Sustainability	University – Sustainability Team	Monthly
Sophie Brodie – Our Citizens Project Coordinator	University – Our Citizens	Bimonthly

Work title:						
(This could be a campaign, project, or another thing you are working on)	SMART Goal:	Is this related to your remit or manifesto?	Update (250 max):	Wins or challenges:	Traffic light status*:	Next steps:

Developing the	Working with the	Υ	These are the main updates since the	Wins –	Continue to
Student Group	Activities &		previous Scrutiny Report submission on		implement changes
Pathway	Volunteering		November 2 <sup>nd</sup>	Recruitment for the	and feedback from
	team to ensure			Activities Team is	Societies Council into
The Student	the journey for		During the COVID-19 pandemic, the	complete and the team is	the Activities Team
Group pathway is	student group		Students' Union faced financial cuts and	now stable. Feedback	plans over the next
the lifecycle of a	leaders when		had to undertake a staff restructure. This	loops are being	few weeks.
student group	creating, running		impacted the Activities Team quite	implemented via	
within an	and offboarding		severely and I believe they were still	Societies Council and the	Working to develop
academic year.	student groups is		impacted even to the end of 2023.	new feedback forms soon	the Societies Council
So, it starts with	as seamless as it			to be implemented.	Action Log to ensure
affiliation/reaffilia	possibly can be.		Reduced staffing means that when staff	to be implemented.	accountability of
tion to the Union,	This is achieved		members are on leave or their roles are	Student Croup support	'
their journey	through		absent (as was the case last academic	Student Group support	myself as the lead
through the year	improved staff		year), there are heavy consequences that	should continue to	Officer.
running events	resource and		result from that due to the lack of staff	develop and improve. It's	
and activities and	making		and an unstable staff structure.	in a really good place	Embed Societies
then leading to committee	efficiencies in		less to the state of the state	from my perspective.	Council into the staff
elections in	current		Work on this was difficult last year due to		structure to ensure
March/May with	processes.		the turnover of the Opportunities		that it remains as is,
a handover			Manager role, where the postholder,		but is only improved
period before the			who had been in the role for a few years,		and developed by
new committee			moved on by August 2022, the next		the new Officer
start in June and			manager didn't start until January 2023.		teams.
prepare to			This postholder unfortunately moved on		
reaffiliate for the			in May 2023, but we had appointed an		
next year.			interim Manager, who had to keep things afloat until October 2023.		
,			affoat until October 2023.		
This is mainly			Here was the full-time staff structure of		
managed by our					
staff team and			the Activities Team:		
not the Officer as			Opportunities Manager		
			Opportunities Manager		

it relates more to service delivery and not representation functions, but the Activities Officer role is a good channel to ensure feedback is acted on and supporting the staff team to be able to deliver their service in the best ways.

Activities Coordinator Activities Development Coordinator

This means that if any of the roles are vacant, there are only 2 other staff members able to support. It also doesn't help that the Activities Development Coordinator role was vacant between November 2022 to July 2023.

The Activities Team has been quite rocky, beyond our control.

My main strategy when it comes to developing the student group pathway was staff resource.

Thankfully, by working as a Trustee, I was able to ensure that there was another Activities Coordinator role introduced within the team. They started in December 2023.

I also put together a proposal to the University for a Volunteering Hub Coordinator to manage the Volunteering Hub, freeing up the time from other members of the Activities Team (who look after the Hub). This proposal was successful and the role was filled at the end of November 2023.

The team structure is now:

Challenges -

The main challenges relate to staff absences and confidential issues. Otherwise, things are stable now and momentum is building in a positive direction.

Opportunities Team Manager Activities Deputy Manager Activities Coordinator Activities Development Coordinator Volunteering Hub Coordinator

This alone will have incredible impacts on things like new student group support, training and development and committee offboarding.

A large contributor to the Student Group Pathway is Societies Council. This is a group of student leaders who feed into discussions on the direction of Student

Societies Council began biweekly meetings from November 10<sup>th</sup> following the recruitment period in October.

Societies Council aims to bring student leaders together to inform and feedback on the direction of the Activities & Volunteering Team as well as review Grant Funding and New Student Group applications.

The approach this year has worked really well and is a vast improvement on the previous approach of solely reviewing applications and paperwork.

Some of the areas that Societies Council		
have fed into are:		
Development Meetings		
Offboarding conference		
Room bookings processes		
Feedback forms		
Reviewing core committee structure		
Affiliation documents		
Committee training		

	Help to co- ordinate Freshers	Υ	During the previous round of Scrutiny, we were in the midst of planning for January	Wins:	Begin formal planning for
Welcome	and be the main		Welcome.	The delivery of the main	September
	contact for the			fair was incredibly	Welcome, to hand
	University for		I worked with the Senior Leadership	smooth and well	over to the next
	September and		Team in delivering the Students' Union's	organised.	Officer Team.
	January		involvement in the January Welcome for		
	Welcome.		predominantly International	Challenges:	Work with Brookfield
			Postgraduate Taught (PGT) students.		to find a more
			Working alongside Kumaran, the staff	Interaction with the	effective way of
			lead, I essentially organised meetings,	Brookfield Fair was quite	engaging Business
			ensured accountability through an Action	low. We'll be rethinking	students during
			Tracker, and collaborated with the	the approach for	Welcome.
			University in Welcome planning.	September.	
			The Welcome activities we organised	From my understanding,	
			were a Freshers' Fair, including	this was caused by the	
			Commercial clients, student groups, and	placement of stalls at the	
			sports and partner charities from our	fair and students not	
			Volunteering Hub via a Volunteering Fair	being informed of the	
			that we introduced. We also tried out a	event. It was unusual and	
			smaller Activities fair in Brookfield aimed	unexpected and easy to	
			to reach School of Business students	fix with better promo and	
			which was a positive first step in further	SU presence. (As well as	
			engaging with students on that campus	doing it in September and	
			who may not have otherwise engaged	not just January).	
			with us.		
			Following feedback from the main		
			Freshers' Fair in September regarding		
			accessibility, layout, the one-way system		

			and queue lengths, these concerns were addressed for the Refreshers' Fair, benefiting from a smaller student intake. The fair was well-organized by the Activities Team, with overall positive feedback from stallholders and attendees.  Following this, I've been working on a Freshers Masterplan so we can build up Welcome in future and not start from scratch each time. This should help with consistent quality and ongoing improvements in future Welcomes.		
Volunteering Hub relaunch.	Work to relaunch and develop the	Y	No major updates beyond the recruitment of the new Volunteering Hub	Wins:	We will work with the University to
	Volunteering Hub		Coordinator.	The Volunteering Fair was	develop the Hub.
The	as well as		A Valunta aring Fair was implemented	run successfully as part of Refreshers.	The ways we can
Volunteering	supporting students and		A Volunteering Fair was implemented within the Refreshers' Fair and will	Refreshers.	The ways we can grow the Hub are
Hub is an online	student groups		continue to be implemented going		how we can monitor
portal that	on all things		forwards, now that we have a baseline		our students and
allows students	volunteering.		for Organisations who partner with us on		their engagement
to find			the Volunteering Hub.		with Partner
volunteering opportunities					Organisations. We only see when

and log their		Challenges:	students request to
hours for			join a volunteering
recognition and		We worked with the	programme, but not
skills		University to champion	if the organisation
reflections.		the relaunching of the	responds or their
External		Hub and the staff	interactions
organisations		member and it feels as	following that. We
also sign onto		though, now it's there,	will also ensure that
the Hub as		the University doesn't	all University
external partner		know what to do with it.	volunteering
organisations.			opportunities are
There is nothing			

else like this in	Challenges –	included and work
the University		on that is underway.
and the	The staff lead on Societies	
University	Council and these	
themselves are	processes only started	
quite invested	their role at the end of	
in its	July and the role was	
development.	vacant from November	
	2022. This means that	
	progress has been	
	painfully slow overall.	
	Other areas have taken	
	priority this year, so less	
	time than I would have	
	liked has been put	
	towards this project.	
	to war as time projecti	

Sustainability	Work on	Υ	Green Bubble, the Student Sustainability	Wins:	(	Green Bubble
Student	promoting		Forum, continues to meet monthly.		ı	meetings this year
Engagement	Sustainability			The Green Bubble	(	end on March 25 <sup>th</sup> .
	within the		The newly created Green Bubble	leadership committee	'	We will look to
	university and		leadership committee organised a week	organised a good week or	(	develop and grow
	exploring how to		called "Go Green Week" (February 12 <sup>th</sup> to	events and activities and	t	the concept for next
	embed it within		16 <sup>th</sup> ) to provide a number of activities to	really helped to foster a	Ŋ	year. This could
	activities at		raise the profile of Sustainability at the	community for	i	include: a name
	Leicester		University, including a Green Careers Fair,	Sustainability.	(	change, embedding
	University.		a Pledge Tree and a handful of individual		i	t within our
			projects, funded by the University SEED		,	Activities Team staff
			funding. This was a collaborative project		1	responsibilities,
			with students who engage with Green		1	regular feedback
			Bubble.		(	opportunities for
					9	students a part time,
			This is with the support of myself and the		ı	paid vice-chair role.
			University Sustainability Team and was			Etc.

			done alongside a number of Students'	Challenges:	
			Union and University activities such as		The development of
			commercial activations (e.g. vintage	While Green Bubble	a Sustainability
			sales) and the University Sustainability	receives quality	Representative
			Day.	engagement from	system to be
				students, the numbers	embedded within
			Additionally, our new Activities	are quite low. There are a	the Academic
			Coordinator helps with Sustainability in	plethora of reasons for	Representation
			the Union and has been regularly	this that will be fed into	system is still being
			updating the (also newly created)	the future of Green	developed for the
			Sustainability Hub on our website.	Bubble. There are far	24/25 Academic
				more students interested	year. This is
			We have included a new Special	in Sustainability than	essentially to train
			Recognition for Green Action award as	those who engage with	students to sit on
			part of our SU awards which will aim to	Green Bubble.	University
			increase awareness of Sustainability		Sustainability Boards
			campaigns from this year.	Some ways we can	to have more of a
				improve engagement are	voice beyond the
				listed in the next steps	Officer.
				section. Allowing	
				students to provide	
				feedback more easily	
				could allow for better	
				development.	
Sustainability in	Developing a	Υ	Over this Academic year, I've been	Wins:	Finish the next
the Students'	Local		creating the Students' Union Local		version of the LEAP,
Union and	Environmental		<b>Environmental Action Plan (LEAP).</b> This is	Students' Union staff	publicise it and then
University.	Action Plan		a university led scheme where their	members have been	adapt it into the start
	(LEAP) and		departments work with the Sustainability	quite supportive and on-	of a Sustainability
	Sustainability		Team to develop a plan to improve their	board with the LEAP.	Strategy.

	Strategy for the Students' Union.		individual departments to be more conscious of the climate impacts. I joined the scheme to develop one for the Students' Union last year despite being a separate organisation. With the support of many Union staff, a draft version was created in early November.  The new Activities Coordinator has a responsibility to support the Activities Officer in the development of the LEAP.  We have been meeting with Students' Union departments to see how they can have an impact on Sustainability in the Union. For example, how can our marketing team promote Sustainable practices to students.  The LEAP which will act as a proto-Sustainability Strategy. This should allow for the creation of a full and complete Sustainability Strategy for the Students' Union with support from university staff as they develop their own Environmental Sustainability Masterplan, which I also feed into.	Good progress has been made.  Challenges:  Developing the LEAP has taken time away from developing a Sustainability Strategy, but is also not ambitious enough to become a Strategy and only focuses on the Environment Sustainability, not the wider parts of Sustainable Development (Social Sustainability and Economic Sustainability). It's uncertain what progress can be made on a Strategy before I leave at the end of June.	
Arts & Performance Engagement	By the end of the academic year, increase the accessibility of arts and performance	Y	Creative Council, a group of students who lead on feeding back about Arts at the University, have been meeting with me regularly since November.	Wins: The creation of an Arts Awards is a big win for student arts.	Present the findings of the Creative Council to the Attenborough Arts Advisory Board to encourage the

opportunities and facilities for University students by working on projects with student leaders. The main areas that the Creative Council have explored are a project to improving the Common Room space and potentially putting up an arts wall.

They helped to create a specific Arts Awards within the SU Awards, with our 3 new student groups awards and individual Special Recognition for the Arts Awards. These go alongside the presentation of the Pomerance Prize, a university recognition of outstanding contribution to Music.

They have also helped to guide on conversations around performance spaces around campus and better support for Arts & Performance student groups, for me to feed into discussion with the University and Attenborough Arts Centre.

Something to highlight as well is that work was undertaken to potentially implement a student engagement role within the Attenborough Arts Centre and funding was offered (without my knowledge) and this was declined in favour of a job share agreement and other management decisions.

The Council has worked well to expose areas of the arts that aren't being represented. Especially considering Sports receive a considerably higher amount of University and Students' Union support.

Challenges:

The Attenborough Arts
Centre have actually
reduced their student
engagement staff
responsibilities due to
staff leaving and
management decisions
causing it to slip through
despite many discussions.

The student engagement job role was declined by the Attenborough Arts Centre due to competing priorities and differing management decisions. This is one of those unfortunate and uncontrollable elements of working with the University and my upset has been made clear.

support of the Arts at the June Advisory Board.

Create a proposal for the Students' Union to offer wider support for the Arts. (E.g. a part time arts staff member, increased funding etc.). Likely to be done by the end of May.

Work on a report of performance spaces on campus and where they aren't suitable for our students with Creative Council. To be done before the end of June.

Fundraising	Within the year,	Υ	The end of November saw the end of the	Wins:	A thorough review of
Initiatives	develop and		Movember campaign, which was		the Students' Unions
	execute the		supported by Joe and Archie. Compared	The organisation of both	approach to
	Movember and		to the 2022 campaign, which saw many	Movember and The Big	fundraising beyond
	the Big Sleep		University staff, students and sports clubs	Sleep were thorough,	support of Student
	fundraising		raising a total £10,104, there was a slight	timely and great	Group events should
	initiatives aimed		increase to £10,401 in 2023.	examples of	be undertaken over
	at enhancing			collaborations between	the summer.
	student skills		Many of our clubs supported	multiple organisations.	
	with the goal of		substantially with the campaign, including		A debrief with the
	increasing		our Rugby Union club who raised around	Both initiatives raised	Big Sleep organisers
	fundraising		£2,500 and as a result, they received an	more than previous years	will take place after
	amounts		award as part of a newly created closing	and the events were all	April and will discuss
	compared to the		ceremony to ensure that our students	successful.	future engagement

previous year's totals. This will involve collaborating with student organizations, faculty, and external partners to maximize participation and impact.

and student groups get adequate recognition for their efforts.

Though many University departments participated in the campaign, there is a consensus that the Students' Union should take complete leadership in future initiatives, as they took on more of a leadership role for this year's campaign. Similar sentiments have occurred for the organisation of another annual, joint fundraising event, The Big Sleep 2023.

I collaborated with the University's Volunteering Team, DeMonfort University staff, and a local charity called the Bridge: Homelessness to Hope to organize a weeklong campaign in March This initiative aims to raise funds for the Bridge to support local homeless individuals, with the main event being an overnight sleep-out on March 19th in the University of Leicester Centenary Square, which will be supervised by Jack and the Activities Team.

Challenges:

Despite increased resource and promotion. The engagement with Movember wasn't too much more than previous years. This raises the question of if major SU fundraising initiatives are effective.

This is the same as the last report, but it is important to note that a number of university departments were quite engaged in the development of Movember, but were unable to commit to any action or events often due to their own staff capacity or lack of interest during key organisational periods (e.g. before Welcome). Challenges:

There were some concerns with the Big Sleep:

of the Students' Union with the Big Sleep event. The Students' Union were consistently seen as an extension of the University and its obligations to the Bridge charity and not an independent organisation being involved of their own volition. Not many students engaged with the Big Sleep this year due to clashes with Varsity, so we are changing our approach to the event in future and will step away unless future officers or students wish to engage, as it does not seemingly align with our strategic goals as student led organisations, despite increased student engagement last year. A Debrief of the event is to happen after Easter where these concerns will be raised and have been raised to all relevant University staff members.

Sticky Campus	Work to improve	N	The focus of the Sticky Campus project	Wins –	Work to ensure
	the student		was to bring students back to campus as		Sticky Campus
	experience		a response to COVID but as we are in a	A lot of great work has	initiative exist for
	outside of		post-COVID world, the focus is to improve	come from this project	next year in some
	academia to keep		the University experience. It is a	following on from the	form.
	students on		collaborative project between the	momentum of last year. It	
	campus.		University and Students' Union and is led	is one of the best and	Push for the
			by the newly created Student Experience	most effective projects	University Cultural
			Project Manager in the University.	the University has	Events staff member
				(because of the University	to be recruited
			Plenty of events have happened and	staff involved) and I hope	before the end of
			more being planned, including	it continues in some form	the financial year to
				in future.	be inducted in time
			We are looking to recruit a dedicated		for September
			cultural events staff member to support		Welcome.
			future events as it was planned for this		
			year.		Promote student
					feedback activities
			Work is taking place with Estates on		for the remainder of
			space in Percy Gee to make more		the year.
			accessible and welcoming by improving		
			Gees, the space behind Starbucks and		
			exploring a Sensory Room.		
			I've had many discussions about where		
			Sticky Campus will sit in future. Seemingly		
			within a Student Experience team based		
			in the Library.		
			,		

Some of the areas Sticky Campus has budgeted for are the following:

**Building Wayfinding Signage** 

Bus travel insurance for Student Groups
Level-up lounge (Percy Gee Building)
refresh.
Free Breakfasts
Strictly Come Dancing
Global Lounge Resources
Global Lounge Digital Signage
Students' Union Centenary
Student Experience Advisor student staff
roles
Sensory Room Development
Festival of Culture

I'm not directly involved in all of these projects and most are managed by the Student Experience Project Manager. You may see some of these within other Officer's Scrutiny Reports as well. I'm the Officer "lead", but it is quite a collaborative project.

International Student Quiz Nights.

Challenges -

A cultural events officer job role was budgeted to be part of Sticky Campus this year and was not recruited due to a university wide recruitment freeze (beyond my control). This has left the gap that students have asked for.

The University have unintentionally tried to side-line this project by changing it into something else due to a need to a different approach in future. These changes have been forced and have blocked things like consultation initiatives or conferences.

Miscellaneous	Over the year,	N	The student belonging project planning	Wins:	Continue to work
Wellbeing	enhance student		cycle has come to its end by March 19 <sup>th</sup> .		generally on these
Projects	wellbeing by		This is following a payment to AdvanceHE	No major wins, work	projects so they can
	developing food		to support with student belonging	continuing is always a	run smoothly.
	provisions and		conferences and workshops for the	positive. The new	
	coordinating the		University to support with the	Community & Wellbeing	
	University		development of student belonging.	role should be able to	
	Belonging			help to pick these up.	
	Project, aiming to		The food bank project, which has		
	increase student		collection bins around campus for		
	satisfaction with		students to donate food for local food		
	the sense of		banks started and continues to be in		
	community and		place.		
	belonging. This				
	involves		The next step is working with local food		
	collaborating		banks to provide food packages for		
	with local food		students on campus and how we roll it		
	banks, students,		out alongside a Free Breakfast scheme.		
	and University				
	staff to reduce				
	inequalities on				

campus and	Challenges:	
improve a sense		
of belonging.	The Food ba	ank Project
	has launche	ed but not had
	many donat	tions. This is to
	be expected	d as students
	aren't likely	to have spare
	food and ali	ready have
		ngaging with
	food waste	reduction
	campaigns.	This is via the
	Food Rescu	
	student gro	oup, volunteer
	initiative.	
	The belongi	ing project has
	become sor	
	stagnant du	ue to
	competing	priorities for
	the Univers	sity. We have
	been working	ng with them
	to push this	s project
	forwards an	nd it will
	continue to	be a
	Students' U	Inion priority.

Employability	Over the year,	Υ	Following discussions with Societies	Wins –	Review the
	integrate		Council the creation of the very first		Offboarding
	employability		Student Committee Offboarding	The Offboarding	conference and
	services more		Conference, taking place on March 24th.	conference has been	feedback and aim to
	deeply into		This is targeted at outgoing committee	organised with support	feed it into the
	Students' Union		members to help them with handover to	from Careers and	Activities Team
	processes by		incoming committee members, as well as	Employability. This should	departmental plan
	improved		working with them to reflect on their	be a good step towards	for next year.
	training and		work and skills.	better careers support of	
	reflection			student groups and	
	workshops		This is with the support of the Careers	committee members.	
			and Employability Team and the		
			University Wellbeing Team, who are both delivering workshops.		
			delivering workshops.		
			The other main development is the		
			implementation of Part time jobs fair		

within our We	Icome Activities to help	Challenges –	
address the in	creasing demand for part		
time jobs alon	gside their courses.	Not many students signed	
		up for the Offboarding	
This planning i	is still early and will feed	Conference, just shy of	
into the above	e Welcome.	40. This nearly lead to the	
		cancellation of the event,	
		but it was felt that those	
		students should be able	
		to receive the support we	
		originally offered and we	
		hope this can develop for	
		future years. This is likely	
		because of the fact that	
		it's the first of its nature.	

<sup>\*</sup>Refers to the RAG system of red (not started), amber (in progress), and green (complete).